

NIS COMMITTEE MEETING NO. 25

22 March 1949

1. Members present were as follows:

Dr. Dunn	State
Dr. Appleton	State
Capt. Field	Army
Cdr. Howell	Navy
Lt. Col. Gould	Air Force
Maj. Gamber	Air Force
	CIA (Chairman)
	CIA

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2. The Navy member reported the results of an Army - Navy conference on the question (brought up at NIS Committee Meeting No. 24, 15 March 1949) of whether to complete Section 22 for NIS 26-IV (Central and Eastern Siberia) or substitute Chapters IV of JANIS No. 73 (Southeastern Siberia), 78 (Kamchatka), 79 (Sakhalin), 80 (Kuriles) for corresponding portions thereof. The decision was that Navy should complete the entire section and submit it to G/Ba by June or July 1949.

3. The question of employing Chapter I treatment in lieu of full chapter treatment in certain instances was again brought up (see Paragraph 7, NIS Committee Meeting No. 24, 15 March 1949). The report of the Chapter I Subcommittee of its meeting on 17 March 1949 was read. The report stated the majority opinion as follows: "The majority is of the opinion that Chapter I should be a balanced presentation for strategic planning. Therefore, it is suggested that the so-called 'Chapter I treatment' of other chapters be omitted from Chapter I. Naturally, the treatment of any other chapter in its proper place can be as highly condensed as called for by the importance or the adequacy of the information. In some cases it might be omitted." The use of the word "condensed" here is noted. It is pointed out that no "condensation" in the sense of "abbreviation" is contemplated either in the "Chapter I treatment" or otherwise. The process of combining certain elements the material for which is too meager to stand independently would be better described by some word such as "integration".

It was pointed out that the question has probably arisen out of premature efforts to determine the exact nature of treatment to be accorded the several intelligence aspects of various areas. Actually, the most

effective presentation of a subject cannot be adequately determined until knowledge of the specific nature thereof has been gained. Hence, it is particularly important to move cautiously in this regard and to preserve the flexibility of treatment provided for in the Standard Instructions. The following procedure was proposed and approved by the Committee:

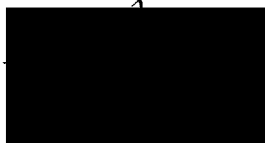
- a. All chapters will be initially accorded the full chapter treatment.
  - b. Producing Agencies will assure proper integration of appropriate elements in these chapters.
  - c. G/Ba, in the discharge of its editorial responsibilities, will finally determine the most effective manner of presentation and put the material in the proper form.
4. The membership of the Chapter I Subcommittee was discussed. It was the consensus that, in the interest of continuity, the Agency members should be permanent; and that these members should, in their deliberations, utilize the assistance of specialists on the various NIS Areas.
5. It was the consensus that the following is the best approach to preparation of Section 10 (Introduction) of Chapter I:
- a. Each Agency to prepare an initial draft from its own viewpoint.
  - b. G/Ba to harmonize Agency drafts into one integrated draft and submit this draft to the Agencies for concurrence, comment, or both, *subject to final resolution by the NIS Committee.*  
[Additional words adopted at NIS Committee Meeting No. 26, 3/29/49]
  - c. G/Ba to prepare final draft in the light of Agency views.
6. Members submitted address lists prepared with a view to expediting transmittal of NIS correspondence and work material. G/Ba undertook to consolidate these lists and distribute copies of such consolidation to all Agencies.
7. All members concurred, with the exception of one change to be made, in the FOREWORD to NIS, copies of which had been distributed at NIS Committee Meeting No. 24. The following changes in wording were recommended and concurred in (underlined words constitute the changes): "NIS material bearing the later date of issue should generally be considered more credible than related material of prior date of issue in the event that they are not wholly consistent."
8. It was the consensus that the Proposed Tentative NIS Production Schedule - FY 1950, copies of which are now in the several Agencies, should be reexamined in the light of Agency capabilities and FY 1949 experience,

and placed on a firm basis by 1 June 1949. Members agreed to be prepared to discuss the FY 1950 Schedule at the next Committee Meeting (1000 hours, 5 April 1949). It was urged that members keep their superiors fully informed of obstacles to production and shortcomings therein.

9. Members were requested to see that copies of inter-Agency working level agreements are sent to G/Ba. It was pointed out that ignorance of such agreements causes much confusion among the G/Ba editors.

10. It was pointed out that rough handling of graphic material in transmission has caused much damage to such material. For G/Ba's part, the Chairman agreed to take up the matter with OCD. Members were requested to look into the matter in their Agencies.

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Distribution:

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